Educator Effectiveness Observation & Practice

FRAMEWORK FOR EVALUATION:

Classroom Teacher



Educator Effectiveness Observation and Practice – Framework for Evaluation: Classroom Teacher DOMAIN 1: Planning and Preparation

Effective teachers plan and prepare for lessons using their extensive knowledge of the content area, the relationships among different strands within the content and between the subject and other disciplines, and their students' understanding of the subject as identified through effective use of assessments. Instructional outcomes are clear, represent important learning in the subject, and are aligned to academic standards. The instructional design

includes relevant learning	activities and modalities that are well s	equenced and support all students in meeting h	includes relevant learning activities and modalities that are well sequenced and support all students in meeting high expectations in an environment that provides positive, equitable, and inclusive apportunities for learning	ve equitable and inclusive opportunities for learning
Component	Failing	Needs Improvement	Proficient	Distinguished
Content and Pedagogy	 ine teacher makes content errors in planning and practice, 	 The teacher is familiar with the discipline but does not see 	 The teacher identifies important concepts of the discipline their relationships and appropriateness 	The teacher's lessons reflect extensive knowledge of the
•	• The teacher does not consider	conceptual relationships.	to diverse students.	diverse
	prerequisite relationships when	 The teacher's knowledge of prerequisite 	 The teacher's plans and practice reflect accurate 	students.
	 The teacher's plans reflect 	relationships is inaccurate	understanding of prerequisite relationships among	• The teacher's plans and practice reflect understanding of
	inappropriate or limited strategies	• Lesson and unit plans use limited	• The teacher's plans and practice reflect familiarity	prerequisite relationships among topics and concepts and
	tor	instructional strategies, and	with effective pedagogical approaches in the	link to necessary cognitive structures to ensure student understanding.
	the discipline.	some may not be suitable to the content.	discipline.	• The teacher's plans and practice reflect familiarity with a
				wide range of effective pedagogical approaches in the
				discipline, anticipating and addressing student misconceptions.
1B: Demonstrating	The teacher designs instruction	 The teacher has limited knowledge of, 	• The teacher demonstrates a thorough knowledge	The teacher actively seeks and values individual
Knowledge of Students	without any attention to	and little or no connection to, students'	of the	student's
	oned and skill leads	backgrounds and/or learning needs.	cultural background and learning needs of student	cultural background as well as cognitive and physical
	 The teacher does not attempt to 	tudent ability levels	groups.	needs;
	ascertain varied ability levels,	interests, and cultural backgrounds but	determine	behalf.
	interests, or backgrounds among	tends to teach to the whole group; does	students' skill levels and social-emotional	 The teacher fosters student ownership of learning and
	שנישכות הוא נופל נוסשם.	strident needs or differentiate materials to	designs instruction accordingly aligning leading to	personal development; promoting student success and
		accommodate differences.	individual	automorny.
1C: Setting Instructional	• Instructional outcomes lack rigor	• Instructional outcomes minimally reflect	student needs and interests.	
Outcomes	and do not represent	important learning in the discipline,	ideas" of the discipline and represent high	curricular frameworks or blueprints to ensure accurate
	important learning in the discipline.	representing moderate expectations.	expectations.	sequencing.
	or are stated as activities and are	most of the class but focus on what	terms of what students will learn rather than do.	in goal setting.
	not suitable for many students in	students will do rather than learn.	 Instructional outcomes and assessments are 	• Instructional outcomes and assessments are suitable for
	the class.		suitable to groups of students in the class and are	diverse learners and differentiated to encourage individual
10: Demonstrating	The teacher uses only district-	The teacher uses a variety of district-	The teacher spake out a variety of multi-	The teacher demonstrates an extension beautiful of
Knowledge of	provided materials, even when	provided materials but provides	disciplinary resources to enhance student learning	resource availability and integrates into student learning
Resources	more	limited supplemental resources and	as well as the teacher's own knowledge and	and instructional practice, as appropriate.
	 The teacher does not sook out 	exhibits minimal knowledge of the	pedagogy.	 The teacher actively maintains existing, and pursues
	resources available to expand his or	does not seek out other resources;	contacts (e.g., community	new, stakeholder partnerships to provide multidisciplinary
	her	maintains few collaborative, external	businesses) to provide learning opportunities for	classroom and to enhance own
•	 Although aware of some student 	 The teacher participates in content-area 	classroom (e.g. guest speakers)	* The teacher purce training appartment and for any
	needs, the teacher does not inquire	workshops offered by the school but does	 The teacher pursues training options (e.g., 	traditional learning opportunities (e.g., professional
	about possible resources.	not pursue other professional development	postsecondary coursework) to enhance	externships) to enhance
		G G G G G G G G G G G G G G G G G G G	instructional knowledge.	instructional knowledge and real-world content connections.
Instruction	 The teacher delivers instruction in the current instructional setting 	The teacher is comfortable with one	The teacher designs instruction in the current	The teacher designs instruction to include multiple
	Without	current instructional setting but cannot	mode of delivery, relying on prepared curriculum	variety of engaging learner tools and activities
	any effort to vary instructional	easily design or transition classroom	and learning tools.	• The teacher seamlessly transitions from one delivery
	e learning activities/materials do	instruction outside of prepared curriculum	The teacher transitions effectively between	method to another, differentiates instruction to
	not engage students and/or are not	Contract Con	instruction to accommodate student groups with	delivery, and provides ample opportunities for student
			some opportunity for student interaction.	interaction.

	well aligned to the instructional	 Learning activities/resources are suitable 	 Learning activities provide opportunities for 	 The teacher provides a variety of differentiated
	goals.	and moderately challenging, but there is	higher-level thinking using a variety of	resources to support
	 Instructional grouping, where 	limited variety.	appropriately challenging materials and resources.	authentic learning, critical thinking, and student choice.
	appropriate to learning, is not	 Instructional groups are random or only 	 Instructional groups are well organized to support 	 Instructional groups are organized to maximize student
	utilized.	partially support objectives.	objectives.	engagement.
	 Lesson plans are not structured or 	 Lesson structure is uneven or may be 	 The plan for the lesson or unit is well structured, 	 The lesson plan and unit are well structured and
	sequenced and are unrealistic in	unrealistic in terms of time expectations.	with reasonable time allocations.	adaptable to change.
	their expectations.			
1F: Designing Student	 Assessments do not match 	The planned assessments partially	All learning outcomes have a method for	Assessments are appropriate, differentiated, and
Assessment	instructional outcomes and/or are	address the instructional outcomes;	assessment, which may include a non-traditional	provide
	absent criteria.	assessment criteria are vague.	test design; plans indicate modified assessments for	opportunities for student choice.
	 No formative assessments have 	 Plans refer to the use of formative 	some students, as appropriate.	 The teacher encourages students to participate in
	been designed.	assessments, but they are not fully	Assessment criteria are clearly written and	designing
	 Assessment results do not affect 	developed.	assessment types match learning expectations.	assessments for their own work and to develop rubrics
	plans for instruction.	 Assessment results are used to design 	 Plans include the use of fully-developed 	according to
		lesson plans for the whole class rather than	assessments during instruction.	teacher-specified learning objectives.
		individual students.	 Lesson plans indicate possible adjustments based 	 Teacher-designed assessments are authentic with real-
			on formative	world
			assessment data.	application, as appropriate.
				 Students provide input based on formative assessment
				data to
				inform instructional adjustments.

Effective teachers organize their classrooms so that all students can learn. Teachers know and value their students' identities, as well as their academic, social, and emotional strengths and needs. They maximize instructional time and foster respectful interactions with and among students, ensuring that students find the classroom a safe place to take intellectual risks. Students themselves make a substantive contribution to the effective functioning of the class by assisting with classroom procedures, ensuring effective use of instructional space, and supporting and engaging in the learning of classmates. Students and teachers work in ways that demonstrate their belief that rigorous effort will result in higher levels of learning. Students and respectful of students' displications is supported and respectful of students' displications.

effort will result in higher	levels of learning. Student behavior is co	nsistently appropriate, and the teacher's handl	effort will result in higher levels of learning. Student behavior is consistently appropriate, and the teacher's handling of infractions is subtle, preventive, and respectful of students' dignity.	tudents' dignity.
Component	Failing	Needs Improvement	Proficient	Distinguished
2A: Creating and	The teacher's interactions with	The teacher's interactions with student	The teacher's interactions with students	The teacher models a respectful tone in words and
Respect and Rapport	• The teacher displays little familiarity	individual students are limited in their	student needs, modeling a respectful tone in words	and sensitivity, honoring the dignity of each member of
-	with individual student's interests or	success.	and actions.	the learning
	personalities.	 The quality of interactions between 	The teacher's interactions with students	community.
	Student interactions are marked by	teacher and students, or among students,	demonstrate an understanding of social-emotional	Teacher interactions with all students are structured
	conflict, with inappropriate responses	is uneven; limited modeling of respectful	competencies.	around social-emotional competencies, where
	intervention or response from the	tones in words and actions.	 Students interact with each other appropriately and respectfully using positive interactions in 	 The teacher establishes a clear and culturally
	teacher.		conversation and responses.	competent approach to conflict resolution; students
				provide appropriate responses and contributions to
				criticism, modeling dignified
				and positive interactions using turn-taking and active
2B: Establishing a	• The teacher demonstrates few if	• The teacher's regard for the work is	The teacher communicates the importance of	The teacher communicates a genuine passion for the
Culture for Learning	any, expectations for student	neutral, with minimal expectations for	learning and the assurance that with hard work all	subject, resulting in student enthusiasm for learning.
	achievement and creates a negative	themselves or for student achievement.		The teacher establishes an environment in which
	learning environment	 The teacher is inconsistent in conveying 	 The teacher demonstrates a high regard for 	students' questions and comments demonstrate
	 Students exhibit little or no pride in 	righ expectations for	The teacher conveys an expectation of high levels	The teacher establishes an environment to encourage
	their work and are often	 Students comply with the teacher's 	of student effort.	peer recognition.
	off-task.	expectations for learning, but show little	The teacher encourages students to take initiative	Students take initiative in improving the quality of their
2C: Managing	 Instructional time is lost through 	The teacher transitions with gaps in	• The teacher transitions with minimal loss of	The teacher transitions seamlessly between modalities
Classroom Procedures	inefficient classroom routines and	instruction; instructional time is lost.	instructional time; routines and procedures use time	and/or instructional settings; routines and procedures
	procedures.	Few students adhere to established		maximize opportunities for learning.
	students know or follow routines,	guidance and prompting to manage their	prepared to manage their learning and instructional	and adjusting classroom routines and procedures to
	where established; students are	learning and instructional time.	time as directed.	support their learning and personal development.
	disengaged and/or waiting for the teacher to provide direction.			
2D: Managing Student	The classroom environment is	 The teacher attempts to maintain order 	The teacher has established standards of conduct	The teacher has established equitable standards of
Behavior Expectations	chaotic, with no standards of	in the classroom but with uneven success;	with little, if any, incidences of student misbehavior.	conduct with input from students; student behavior is
	 The teacher does not monitor 	 There is minimal evidence of ongoing 	 Ine teacher monitors student behavior and uses 	The teacher was preventative mansurer to monitor
	student behavior.	monitoring of student	consistent, proportionate, and effective.	student behavior and uses positive behavior
	 The teacher ignores student 	behavior.		reinforcement; response to misbehavior is sensitive to
	behavior, with little or no response to	• The teacher's response to student		individual student needs and
	behavior.	effort at positive behavior reinforcement		 Students respectfully intervene with classmates as
				appropriate, to ensure compliance with standards of
				conduct.
2E: Organizing Physical	The physical and/or virtual	There is minimal evidence of teacher	 The physical and virtual environments are safe; 	 The physical and virtual environments are safe; clear
and Digital Space	environments contain safety hazards	effort to ensure student safety in physical	expectations for student behavior are	expectations for student behavior in learning
	spaces are not structured for ease of	expectations for student behavior are	 The learning environments are accessible and 	 The learning environments are arranged for maximum
	student access or navigation.	established.	arranged to accommodate students, as	accessibility and modifications are made to
	Little to no expectations for student	 The learning environments are not fully 	necessary, supporting the instructional goals and	accommodate all students.
	behavior are established.	accessible; accommodations are not	learning activities.	 There is complete alignment between the goals of the
	Inere is minimal evidence or	addressed for all learners.	 The teacher proactively investigates student needs 	lesson and the learning environments.
	students.		and accommodate various learning profiles.	 spaces and are encouraged to seek out tools/resources

used to support or enhance learning.	support instructional goals and learning	access and use tools/resources for	learning.
	activities.	engagement and high-level learning.	 Students take the initiative to adjust the learning
	The teacher makes limited use of	The teacher makes appropriate use of available	environment as appropriate.
	available technology and other resources;	technology to support productivity	• Teachers and students make extensive and imaginative
	student	and efficiency.	use of available technology in
	use of digital tools is minimally effective in		support of productivity and efficiency.
	learning.		

DOMAIN 3: Instruction

Effective teachers ensure all students are highly engaged in learning and contribute to the success of the class. Teacher explanations are clear and invite student intellectual engagement. Instructional practices are personalized to accommodate diverse learning styles, needs, interests, and levels of readiness. Teacher feedback is specific to learning goals and rubrics and offers concrete suggestions for improvement. As a result, students understand their progress in learning the content and can explain the learning goals and what they need to do in order to improve, and have autonomy in their learning. Effective teachers recognize their responsibility for student learning and make adjustments, as needed, to ensure student success.

make adjustments, as ne	make adjustments, as needed, to ensure student success.			
Component	Failing	Needs improvement	Proficient	Distinguished
with Students	 Ine teacher does not convey learning objectives to students. 	 The teacher refers to the learning objectives minimally, with little or 	 The teacher clearly states the learning objectives, employing sound instructional strategies. 	The teacher clearly sets expectations, communicates content and imaginatively uses analogies modeling and content and imaginatively uses analogies.
	• The teacher makes serious content	no explanation.	The teacher clearly explains content, answers	real-world examples to
	errors that will affect students'	The teacher makes no serious content	questions, and offers vocabulary and skill	demonstrate authentic learning.
	understanding of the lesson.	errors but does not	supplements to help with student understanding.	The teacher anticipates misunderstanding and invites
	 students body language or 	communicate the content clearly; the	 The teacher's vocabulary and usage are 	students to share or contribute to content explanation.
	understand the content.	repeatedly for students.	differentiation for student groups and some	 Ine teacher uses rich language, offering brief
	 The teacher does not respond to 	The teacher does not differentiate	connection to authentic learning.	applications to real-world scenarios
	questions when students are	instruction; there are limited	9.	 The teacher personalizes content and language for
	confused about the learning task.	opportunities for student participation and		students, where appropriate.
	 The teacher communicates poorly 	minimal connections to		
	aild literrectively.	auchenic learning.		
		Vocabulary and usage are correct but do		
		student groups		
3B: Questioning and	• The teacher delivers questions in a	The teacher attempts to frame some	• The teacher lises onen-ended allestions and	• The teacher mer a cariety of a cartioning teachers.
Discussion Techniques	rapid-fire approach, moving	questions designed to promote	adequate wait time, inviting students to think and/or	and appropriate wait-time to promote high-level thinking
0	from one point to the next without	student thinking, but only a small number	offer multiple possible answers.	and discourse to challenge students.
	appropriate transitions.	of students are involved.	 Most students are actively engaged in some form 	 All students are actively engaged in some form of high-
	instruction is teacher-centered,	• Students minimally contribute to	of content discussion.	level content theory discussion.
	a few students dominate discussions	The teacher rarely uses questioning and	 Ine teacher effectively scarroids student responses 	• The teacher ensures all voices are heard, and the
	 The teacher's questions elicit a 	discussion techniques during instruction.	subject matter independently.	make unsolicited contributions
	single correct answer, do not invite	 The teacher invites students to respond 	 The teacher promotes student discussions of 	The teacher provides ample opportunities for students
	student thinking, and do not promote	directly to one another's	content through prompts to encourage higher-level	to engage with one another independent of teacher
3C: Engaging Students	Few or no students are interested	Students are passively engaged with the	Most students activaly participate in learning	Mediation.
in Learning Activities	or engaged in the lesson.	content, learning primarily facts or	characterized by collaboration and	teacher utilizes varied instructional
and Assignments	 Learning tasks are limited and 	procedures.	intellectual engagement.	techniques and resources, accommodating different
	require only recall or a single correct	 Learning tasks are a mlx of those 	 Learning tasks provide for multiple correct 	student learning modalities.
	Philosophino of interesting in	requiring thinking and recall.	responses or approaches and/or require	The teacher encourages students to take risks and
	Tolly one type of instructional	• Ine reacher does not provide students	higher-order thinking.	show initiative in modifying a learning
	better serve the instructional	• The teacher uses different instructional	earning tasks.	task to make it more meaningful or relevant to their
	purpose.	groupings with partial success in achieving	 There is a mix of different types of groupings, 	The teacher uses a variety of grouping methodologies.
	 Instructional materials used are 	the lesson objectives.	suitable to the lesson objectives.	incorporating social-emotional
	unsuitable to the lesson/students	The materials and resources are partially	Materials and resources support the learning goals	competencies.
	 The page of the lesson is too slow or 	occasionally demand student thinking	and incorporate intellectual and	Students have the opportunity to use critical thinking
	too rushed.	 The pacing of the lesson is uneven, 	• The pacing of the lesson provides most students	authentic learning to lessons.
		though suitable in parts.	the time needed to be intellectually	Students have an opportunity for both reflection and
			engaged and to promote authentic learning.	closure after the lesson to
3D: Using Assessment	* The teacher gives no indication of	Little evidence exists that students	Evidence exists that students have helped to	Evidence exists that students have helped to establish
in Instruction	what high-quality work looks like.	understand the characteristics of high-	establish evaluation criteria	evaluation criteria
	 The teacher makes no effort to 	quality work.	for high-quality work.	for high-quality work.
	determine whether students	The teacher monitors understanding	The teacher monitoring of student understanding is	 The teacher monitoring of student understanding is
	 Feedback is only global. 	through a single method, or without	sophisticated and	sophisticated and
	• The teacher does not ask students	understanding from all students.	pulse" of the class.	of the class.
	to evaluate their own or classmates			

	work.	 The teacher requests global indications of 	 The teacher makes frequent use of strategies to 	The teacher makes frequent use of strategies to elicit
		student understanding.	elicit information about	information about
		 Feedback to students is not uniformly 	individual student understanding.	individual student understanding.
		specific and not oriented towards future	Feedback to students is specific, timely, and comes	 Feedback to students is specific, timely, and comes
		improvement of	from many sources	from many sources
		work.	including other students.	including other students.
		 The teacher makes only minor attempts 	 The teacher encourages students to self-assess, 	 The teacher encourages students to self-assess,
		to engage students in self- or	monitoring their own	monitoring their own
		peer-assessment.	understanding using a variety of tools at their own	understanding using a variety of tools at their own
			initiative.	initiative.
3.5	The teacher adheres to the lesson	 The teacher attempts to modify the 	 The teacher promotes the successful learning of all 	 The teacher seizes an opportunity to enhance learning
Demonstrating	plan despite evidence of poor student	lesson when needed and to respond to	students, making minor adjustments as needed	for
riexionity and	understanding or lack of interest.	student questions and	to instruction and accommodating student	all students, building on student interests or a
Responsiveness	• Ine teacher ignores student	interests, with moderate success.	questions, interests, and needs.	spontaneous event (such as a teachable moment);
	questions; when students experience	The teacher accepts responsibility for	 The teacher draws upon a broad repertoire of 	successfully adjusts and differentiates instruction to
	difficulty, the teacher assigns fault to	student success but	strategies and persists in seeking approaches for	address individual student
	external factors.	applies only a limited repertoire of	students who have difficulty	misunderstandings.
		strategies.	learning.	 The teacher persists in seeking effective approaches for
				students who need help, using an
				extensive repertoire of instructional strategies and
				soliciting additional resources from
				the school, community, or other sources.

DOMAIN 4: Professional Responsibilities

Effective teachers have high ethical standards, a deep sense of professionalism, and are focused on improving their own teaching and supporting the ongoing learning of colleagues. Teachers provide frequent, proactive, and personalized communication with families about student learning and performance, while demonstrating understanding of and appreciation for different families' home language, culture, and values. They assume leadership roles in both school and LEA projects, and they engage in a wide range of professional development activities to strengthen their practice. Reflection on their own teaching results in ideas for improvement that are shared across professional learning communities and contribute to improving the practice of all. Documentation is accurate and comprehensive and supports student learning.

nrofessional learning com	munities and contribute to improving the	professional learning communities and contribute to improving the practice of all. Documentation is accurate and comprehensive and supports student learning.	comprehensive and supports student learning.	
Component	Failing	Needs Improvement	Proficient	Distinguished
4A:	The teacher does not know whether lesson was affective or achieved its	 The teacher has a general impression of a lescon's 	 The teacher makes an accurate assessment of a lesson's effectiveness and the extent to which 	assessment of the extent to which lessons have achieved
Meneroling on reacting	instructional outcomes or profoundly	effectiveness and the extent to which	instructional outcomes were met and can cite	instructional outcomes for all students, citing many
	misjudges the success of a lesson.	a The teacher offers four suggestions about	• The teacher utilizes at least one external source of	relative strengths of each one.
	how a lesson could be	how a lesson could be improved.	information to augment self-reflection in	The teacher utilizes multiple sources of information to
	improved.		determining revisions to instructional practice.	determine revisions to instructional practice.
	Trock of the state		• The teacher makes a few specific suggestions as to	• The teacher draws upon an extensive repertoire of
			how a lesson could be improved.	skills, offering specific afternative actions and interventions, complete with the probable success of
				different courses of action.
48.	The teacher's system for	The teacher's system for maintaining	The teacher's process for recording student work	 The teacher's system for maintaining information on
Maintaining Accurate	maintaining information is	information is rudimentary and may	and non-instructional information is efficient.	student completion of assignments, student progress in
Records	nonexistent or in disarray, resulting in	contain errors.	The teacher has an efficient process for recording	learning, and non-instructional records is accurate and
	errors and confusion.		are able to see their progress but not contribute to	Students contribute information and participate in
			record-keeping.	maintaining the records in a variety of formats.
40	The teacher communication with	The teacher provides families and	The teacher communicates frequently and	 The teacher's communication with families and
Communicating with	families and caregivers,	caregivers with infrequent or incomplete	professionally with families and caregivers about the	caregivers is frequent and sensitive to cultural
Families	relative to the instructional program	information regarding the instructional	instructional program and conveys information	traditions and equity of access, with students
	and/or individual students, is either	 Communications are typically one-way 	The teacher attempts to engage families and	The teacher's response to family and caregiver
	inappropriate.	and may be inappropriate at times.	caregivers in the instructional program using a	concerns is handled with professionalism and
			variety of communication strategies.	 The teacher's use of a variety of communications to
				engage families and caregivers in the
				instructional program is frequent and successful.
4D:	 The teacher avoids participation in a 	The teacher is involved in the school's	The teacher regularly participates in activities	The teacher takes a leadership role in promoting
Participating in a	professional culture of inquiry,	culture of professional inquiry when	 The teacher has supportive and collaborative 	The teacher collaborates with colleagues and the
Community	involved unless required.	The teacher maintains cordial	relationships with colleagues.	community to foster mutually supportive and
	 The teacher's relationships with 	relationships with colleagues to fulfill	The teacher frequently volunteers to participate in	cooperative cross-curricular and stakeholder
	colleagues are negative or self-	duties that the school or district requires.	school activities, as well as school, district, and	• The teacher regularly contributes to and oversees
	 The teacher avoids involvement in 	district events and/or projects when	community projector	events that positively impact school life.
	school and district events and/or	specifically requested.		 The teacher regularly contributes to and/or serves in a
	projects.			lead role in significant school,
				community engagement projects.
4F:	• The teacher engages in no	The teacher participates in professional	The teacher pursues regular opportunities for	The teacher seeks regular opportunities for continued
Growing and	professional development activities	activities to a limited extent.	continued professional development.	professional development, including initiating action
Developing	to enhance knowledge or skill.	 The teacher accepts, with some religious feedback on teaching 	 The teacher welcomes colleagues and supervisors into the classroom for the purpose of gaining insight 	 The teacher actively seeks feedback from supervisors
- I Oleanous	teaching performance from	performance from supervisors	from their feedback.	and colleagues and, where appropriate, alters
	supervisors and/or colleagues.	and/or colleagues.	The teacher actively participates in professional	professional practice.
	The teacher makes no effort to	The teacher's contributions to the	organizations designed to contribute to the	Ine teacher seeks active leadership roles in
	share knowledge with others or to participate in contributing to	proression are limited.	profession.	profession.
	the profession.			
4F: Showing	+ The teacher displays a lack of	 The teacher demonstrates nonesty in interactions with colleagues, students, and 	 Ine teacher demonstrates nonesty, integrity, and confidentiality in interactions with colleagues, 	the public as a leader, characterized by honesty,
Professionalism	colleagues, students, and the public.	the public.	students, and the public.	integrity, and confidentiality.

local policies and protocols.	 The teacher does not comply with 	isolation.	on self-serving interests and in	The teacher makes decisions based	ill-served.	result in some student interests being	needs, contributing to practice that	The teacher is not alert to students'
 The teacher complies minimally with local policies and protocols. 	isolation.	and are made in	limited, but professional, considerations	d • The teacher's decisions are based on	ill-served.	ng interests being	serve students, resulting in some student	ts' • The teacher inconsistently attempts to
		protocols.	 The teacher complies fully with local policies and 	/departmental or school decision-making.	 The teacher willingly participates in team 	success.	working to provide opportunities for student	 The teacher actively addresses student needs,
policies and protocols.	regarding awareness of and compliance with local	 The teacher takes a leadership role with colleagues 	professional interactions with stakeholders.	team/departmental or school decision-making and in	 The teacher takes a leadership role in 	available for all students to be successful.	interests, ensuring opportunities are	 The teacher proactively advocates for students' best